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Subject: SAB UiO The Ladder to the Stars Date: September 17, 2014 at 11:53 AM

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Dear SAB members

We hope you all are well!

It is time for us to give you some updates as to how your report has been received so far, what came out of the UiO board's first discussion and what kind of follow-up we can see emerging. We assume that you are eager for some information on this J

The report has had some media attention following its publication on August 11. Aftenposten (Norway's major newspaper) published a piece by rector Ottersen on the day of publication. Dagens Næringsliv (a major newspaper focusing mainly on leadership and business issues) ran an op-ed piece the day after the publication. In addition several high-profile people have shared and commented on the report in social media. They describe the report as very interesting and very clear in its messages and recommendations. The state secretary for research and education says "[the report] should be compulsory reading for anyone who wonders how Norway can achieve more world-leading environments in research and higher education". The report was also recently mentioned in University World News:

http://www.universityworldnews.com/article.php?story=20140911135711549#.VBL9HMMhOWw.email

Esko held a well-received presentation of the report on the first day of the board seminar September 10-11. Discussion of the report was the main theme both days. The final formulation of the board's decision is not public yet, but the main points are:

- 1. The Board is grateful for the work the Strategic Advisory Board has done and for the completed and presented report.
- 2. The Board will use the report as a basis for clarifying UiO's priorities and to ensure implementation force.
- 3. On the basis of the discussion and group work at the board seminar, the administration is asked to return to the Board with a presentation of proposals for priority areas for improvement.
- 4. The Board asks the administration to propose a design for a work and decision-making process which is:
- -open
- -integrated
- -inclusive
- -based on existing analyses and strategy/annual plan and which helps create commitment to improvement efforts, and clarifies responsibilities for implementation The proposals should be presented to the board at the upcoming board meeting.

The board also discussed whether the SAB should be invited to re-visit the University of

Oslo in 2016, something the board came out in favor of. The university leadership will return to this in a formal letter which will be sent to the SAB shortly.

The secretariat is now in the process of starting the payment for your second year of service as members of the UiO-SAB. Anne Marthe will send you individual e-mails with information about this.

Best Regards Olaug Kristine and Anne Marthe